

AGENDA ITEM NO: 2

Report To:	Policy & Resources Committee	Date:	21 November 2023					
Report By:	Chief Financial Officer and Corporate Director Education, Communities & Organisational Development and Chief Executive	Report No:	FIN/72/23/AP/AB					
Contact Officer:	Alan Puckrin	Contact No:	01475 712090					
Subject:	2023/24 Policy & Resources Committee and General Fund Revenue Budget Update as at 30 September 2023							

1.0 PURPOSE AND SUMMARY

- 1.1 ⊠For Decision □For Information/Noting
- 1.2 The purpose of this report is to advise Committee of the 2023/24 Revenue Budget position at 30 September 2023 and to highlight a projected underspend of £198,000. The report also notes the overall General Fund Revenue Budget projection and the position of the General Fund Reserve at the same date.
- 1.3 The revised 2023/24 Revenue Budget for the Policy and Resources Committee is £23,910,000, which excludes Earmarked Reserves. The latest projection is an underspend of £198,000 (0.80%), a decrease in costs of £322,000 since last Committee. This is mainly due to a projected underspend within the Non Pay Inflation Contingency. More details are provided in section 3.3 and the appendices.
- 1.4 The latest projection for the General Fund Budget is an overspend of £500,000. Based on these figures the Council's unallocated Reserves are currently projected to be £3.20million more than the minimum recommended level of £4.0million by 31 March 2024.
- 1.5 The report seeks approval from Committee to create a future Smoothing Earmarked Reserve for NDR Empty Property Relief, Council policy on Empty Property Relief is currently under review and calls on this can vary significantly each year hence the need for a Smoothing Reserve.

2.0 RECOMMENDATIONS

It is recommended that the Committee:

- 2.1 Note the current projected Committee underspend for 2023/24 of £198,000 as at 30 September 2023.
- 2.2 Note the projected overspend of £500,000 for the General Fund and the projected surplus reserves of £3.200million.
- 2.3 Note the projected 2023/24 surplus of £770 for the Common Good Budget set out in Appendix 6.

- 2.4 Approve the virements in Appendix 5.
- 2.5 Approve the creation of the Smoothing Reserve for NDR Empty Property Relief from April 2023

Alan Puckrin Chief Financial Officer Ruth Binks Corporate Director Education, Communities & ODHR

Louise Long Chief Executive

3.0 BACKGROUND AND CONTEXT

- 3.1 The purpose of this report is to advise Committee of the current position of the 2023/24 Revenue Budget and to highlight the main variances contributing to the projected underspend of £198,000 for 2023/24.
- 3.2 The revised 2023/24 Revenue Budget for the Policy & Resources Committee is £23,910,000 excluding Earmarked Reserves. This is a increase of £781,000 from the approved budget largely due to allocations from the inflation contingency and additional SNCT 2023/24 pay award funding from the Scottish Government yet to be fully allocated. Appendix 1 gives more details of this budget movement.
- 3.3 The major variances contributing to the net underspend of £198,000 are as follows -
 - (a) Overall committee Employee Costs are projected to overspend by £126,000 due to an under achievement of turnover savings to date. Decrease in costs of £23,000 since last Committee.
 - (b) £25,000 underspend projected for bad debt provision reduction within Housing Benefits.
 - (c) Statutory Additions £40,000 under-recovery in line with last year.
 - (d) One-off £20,000 overspend for unfunded associated benefit costs. This has been identified as a 2024/25 Budget pressure.
 - (e) Projected over-recovery of £32,000 within Income for ICT service recharges for internal maintenance recharges for computer equipment purchased outside of the refresh programme.
 - (f) External Licences are currently projecting at an over recovery of £5,000. This consists of a £25,000 over-recovery on the introduction of fees on short term lets and a £20,000 under recovery for taxi operators. Short Term Lets was not projected at last Committee due to the uncertainty of this income.
 - (g) £400,000 underspend within the non-pay inflation contingency budget due to a projected reduced call on this budget as at P6.
 - (h) Projected overspend of £50,000 within the pensions budgets due to increased rates.

3.4 Earmarked Reserves

Appendix 4 gives an update on the operational Earmarked Reserves, i.e. excluding strategic funding models. Spend to 30 September 2023 on these operational Earmarked Reserves is £366,000 (5.29% of projected spend). Appendix 8 gives the overall earmarked reserve position which shows 11.48% advancement against phased budget largely within the Environment & Regeneration Committee.

3.5 General Fund Budget & Reserves Position

Appendix 7 shows that as at 30 September 2023 the General Fund is projecting a £500,000 overspend (excluding Health & Social Care) which represents 0.2% of the net Revenue Budget. Policy & Resources Committee are projecting £198,000 underspend which is offset by £203,000 overspend within Environment & Regeneration and an overspend within the Education & Communities Directorate of £495,000. Both Committees have been advised that officers are looking at ways to bring their budgets back on track.

Appendix 9 shows the latest position in respect of the General Fund Reserves and shows that the projected balance at 31 March, 2024 is £7.200 million which is £3.20 million above the minimum recommended balance of £4 million. The General Fund Reserve position includes additions to the Reserve beyond 2023/24 that were agreed as part of the 2023/24 Budget approved by the Council on March 2023 and the final audited 2022/23 accounts position.

3.6 Common Good Fund

The Common Good Fund is projecting a surplus fund balance of £770 as shown in Appendix 6 and which results in projected surplus fund balance of £122,798 at 31 March 2024. This position reflects the virement approved at the last meeting.

4.0 PROPOSALS

- 4.1 Committee are requested to approve the creation of a smoothing Earmarked Reserve for NDR Empty Property Relief. Council policy on Empty Property Relief is currently being consulted on and expenditure on NDR Empty Property Relief can vary significantly each year and as such it is requested that a smoothing reserve is created.
- 4.2 There are two virement requests in appendix 5 which Committee are asked to approve.

5.0 IMPLICATIONS

5.1 The table below shows whether risks and implications apply if the recommendations are agreed:

SUBJECT	YES	NO
Financial	Х	
Legal/Risk		Х
Human Resources		Х
Strategic (Partnership Plan/Council Plan)		Х
Equalities, Fairer Scotland Duty & Children/Young People's Rights & Wellbeing		Х
Environmental & Sustainability		Х
Data Protection		Х

5.2 Finance

The Committee Budget and General Fund Budget are both projecting overspends. Whilst overspends tend to reduce as the year progresses, the uncertainty around the pay award and other inflation pressures make this assumption less certain and officers need to continue to reduce costs wherever possible.

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

5.3 Legal/Risk

There are no legal implications arising from this report.

5.4 Human Resources

There are no specific human resources implications arising from this report.

5.5 Strategic

There are no specific strategic implications arising from this report.

6.0 CONSULTATION

6.1 The paper has been jointly prepared by the Chief Financial Officer and the Corporate Director Education, Communities, and Organisational Development and the Chief Executive.

7.0 BACKGROUND PAPERS

7.1 There are no background papers for this report.

Policy & Resources Budget Movement - 2023/24

Period 6: 1 April 2023 - 30 September 2023

	Approved Budget		Mov	Transferred to	Revised Budget	
Service	2023/24 £000	Inflation £000	Virement £000	Supplementary Budgets £000	EMR £000	2023/24 £000
Finance	5,630	9	(15)			5,624
Legal, Democratic Digital & Customer Services	5,389		(3)			5,386
Organisational Development, Policy & Communications	2,219	33				2,252
Chief Exec	377		(28)			349
Miscellaneous	9,514	(1,371)		2,238	(82)	10,299
Totals	23,129	(1,329)	(46)	2,238	(82)	23,910

Supplementary Budget Detail	£000
Inflation	
Revenue & Benfits - various non pay inflationary uplifts	9
HR - Occupational Health contract increase	33
Miscellaneous - Pay Inflation Adjustments	2
Miscellaneous - Various Non Pay Inflation Adjustments	(1,373)
	(1,329)
<u>Virements</u>	
Legal - Budget transfer to Property Services for Energy Team	(50)
ICT - Budget Transfer from Physical Assets for New Ways of Working Project	40
Registrars - Budget Transfer from Revenue & Benefits	7
Revenue & Benefits - Budget Transfer to Registrars	(7)
Revenue & Benefits - Budget transfer to Property Services for Energy Team	(8)
Chief Executive - Management restructure within E&R Directorate	(28)
	(46)
Supplementary Budgets	
SNCT 2023/24 Pay Award 2023/24	2,238
	2,238
Total Inflation & Virements	863

POLICY & RESOURCES

REVENUE BUDGET MONITORING REPORT

CURRENT POSITION

Period 6: 1 April 2023 - 30 September 2023

2022/23 Actual £000	SUBJECTIVE ANALYSIS	Approved Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Over/(Under)
9,459	Employee Costs	8,864	8,834	8,960	126	1.4%
623	Property Costs	734	734	734	0	-
892	Supplies & Services	900	911	921	10	1.1%
2	Transport & Plant	5	5	5	0	-
1,248	Administration Costs	1,306	1,316	1,198	(118)	(9.0%)
37,596	Payments to Other Bodies	41,530	42,470	42,137	(333)	(0.8%)
(26,954)	Income	(30,210)	(30,278)	(30,161)	117	(0.4%)
22,866	TOTAL NET EXPENDITURE	23,129	23,992	23,794	(198)	(0.8%)
	Earmarked reserves		(82)	(82)	0	
22,866	Total Net Expenditure excluding					
	Earmarked Reserves	23,129	23,910	23,712	(198)	

2022/23 Actual £000	OBJECTIVE ANALYSIS	Approved Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Over/(Under)
12,759	Finance	5,630	5,624	5,664	40	0.7%
5,234	Legal, Democratic Digital & Customer Servi	5,389	5,386	5,363	(23)	(0.4%)
	Total Net Expenditure Environment, Regeneration & Resources	11,019	11,010	11,027	17	0.2%
2,279	Organisational Development, Policy & Communications	2,219	2,252	2,366	114	5.1%
2,279	Total Net Expenditure Education, Communities & Organisational Development	2,219	2,252	2,366	114	5.1%
360	Chief Executive	377	349	361	12	3.4%
2,234	Miscellaneous	9,514	10,381	10,040	(341)	(3.3%)
22,866	TOTAL NET EXPENDITURE	23,129	23,992	23,794	(198)	(0.8%)
	Earmarked reserves		(82)	(82)		
22,866	Total Net Expenditure excluding Earmarked Reserves	23,129	23,910	23,712	(198)	

POLICY RESOURCES

REVENUE BUGET MONITORING REPORT

MATERIAL VARIANCES (EXCLUDING EARMARKED RESERVES)

Appendix 3

Period 6: 1 April 2023 - 30 September 2023

Outturn 2022/23 £000	Budget Heading	Budget 2023/24 £000	Proportion of Budget £000	Actual to 30/09/23 £000	Projection 2023/24 £000	Over/(Under) Budget £000	Percentage Variance %
	Finance	0.050	4 000	4 077	0.074	04	0.70/
	Finance and R&B Employee Cost R&B Bad Debt Provison	2,850 0	1,289 0	1,277 (11)	2,871 (25)	21	0.7%
	R&B Stat Adds	(294)	(123)	· · ·	(254)	(25) 40	(13.6%)
· · ·	R&B Benefits & Allowances	28,058			28,078		0.1%
	Organisational Development, Policy & Communications						
	Employee Costs	1,880	865	883	1,958	78	4.1%
	Legal, Democratic Digital & Customer Services						
(55)	ICT Income Recharges (5 Year Computer Refresh)	0	0	(15)	(32)	(32)	
298	ICT - Admin - Mobile Phone Recharges	333	167	174	299		(10.2%)
	ICT - Income - Mobile Phone Recharges	(333)			(299)		(10.2%)
``'	Legal - Income Licences - Other - Short Term Lets	(16)	(8)	(26)	(41)	(25)	156.3%
(103)	Legal - Income Licences - Operators	(130)	(65)	(59)	(110)	20	(15.4%)
	Miscellaneous Services						
	Non Pay Inflation Contingency	3,562	1,471	1,471	3,162	(400)	(11.2%)
2,220	Pensions	2,375	1,188	1,205	2,425	50	2.1%
31,970	TOTAL MATERIAL VARIANCES	38,285	18,413	17,508	38,032	(253)	

EARMARKED RESERVES POSITION STATEMENT

COMMITTEE: Policy & Resources

C a t	Project	Lead Officer/ Responsible Manager	<u>Total</u> Funding	<u>Phased Budget</u> <u>P6</u>	<u>P6</u> Spend	Projected Spend	Amount to be Earmarked for 2024/25	Lead Officer Update
e							& Beyond	
g o			<u>2023/24</u>	<u>2023/24</u>	<u>2023/24</u>	<u>2023/24</u>		
r y			£000	<u>£000</u>	<u>£000</u>	£000	£000	
В	Early Retiral/Voluntary Severance Reserve	Alan Puckrin	1,995	0	0	1,750	245	Projection for 23/24 is an initial allowance which will be reviewed as decisions are taken on the 2024/26 Budget.
С	Equal Pay	Morna Rae	100	0	0	0	100	Balance for equal pay which is under review on an annual basis.
С	Digital Modernisation	lain Strachan	1,268	80	1	208	1,060	Schools Cashless Catering System replacement, CRM Replacement systems inidicative timeline and WorkPro. Talentlink (HR Contracts) and a Grade 7, two year temporary post estimated start date January 2024
С	Welfare Reform - Operational	Alan Puckrin	52	0	0	0	52	No spend projected in 2023/24 however expected to be required in future years due to on going employee savings in 2024/25
С	Anti-Poverty Fund	Ruth Binks	2,084	147	116	1,200	884	Detailed report to be included at November Policy & Resources Committee.
В	Loan Charge Funding Model	Alan Puckrin	1,645	0	0	101	1,544	Projection per June 2023 Finance Strategy. To be reviewed in December Finance Strategy.
С	GDPR	lain Strachan	19	1	1	19	0	Information governance system contract (Workpro) awarded (2yr+1yr+1yr). Spend committed -now £12k per year. Continued corporate training programme being organised.
В	2023/26 Budget Funding Reserve	Alan Puckrin	6,000	0	0	3,000	3,000	Projection per March 2023 Budget decision. £2million in 24/25 and £1 million 25/26.
CFCR	Capital funded from Current Revenue	Alan Puckrin	5,406	0	0	2,000	3,406	To support new and existing pressures within the 2023/26 Capital programme.
с	ICT Technicians To Support Digital School Inclusion/Covid Recovery	lain Starchan	70	32	35	54	16	Ongoing Monthly Employee Costs. 1 x Service Desk Operator (until 01/09/24) and 1 x Technical Project Officer (until 01/10/23).
с	Extension of Corporate Policy Post	Morna Rae	44	22	13	35		To fund Grade 6 Corp Policy Post until 31st March 2024. Post was vacant from 18 July 2023 but has now been filled and start date comfirmed as 26 September 2023, £35k now required. £9k to be written back
с	New Ways of Working	Stuart Jamieson	267	15	15	267	0	Project moving to asset based phase and use of EMR being reviewed.
С	HR Resources	Morna Rae	92	46	41	68	25	This is Monies to fund the 2 HR employees for 2023/24 Grade 5 & Grade 7/8. Grade 7/8 employee no longer in EMR post from 18th September, to fund J Kelly additional hours costing £5.5k to March 2024. Remainder £24k to be written back.

EARMARKED RESERVES POSITION STATEMENT

COMMITTEE: Policy & Resources

C a t g	<u>Project</u>	<u>Lead Officer/</u> Responsible Manager	<u>Total</u> <u>Funding</u> 2023/24	<u>Phased Budget</u> <u>P6</u> 2023/24	<u>P6</u> <u>Spend</u> 2023/24	Projected Spend 2023/24	Amount to be Earmarked for 2024/25 & Beyond	Lead Officer Update
o r								
у			£000	£000	<u>£000</u>	<u>£000</u>	£000	
С	Project Resource	Louise Long	135	0	25	40	95	Projects approved todate. HR review (£25k), Co-operative Councils membership, Task Force support and Solace support for difficulty to fill senior Regen posts.
С	Covid Recovery - Marketing Post & Support for Discover Inverclyde	Morna Rae	67	13	14	67	0	£27K Employee Grade 6 Communications Officer (tourism) post until November 2023. £40K Historic Links to Slavery; heritage trail, blue plaques and possibly reinterpreting of key signage.
С	Scottish Welfare Fund	Alan Puckrin	77	77	77	77	0	All spent in 23/24. Any underspend in 2023/24 will be added to this reserve at 31.3.24
С	Discretionary Housing Payments - Scottish Govt Grant	Alan Puckrin	28	28	28	28	0	Fully Spent in 23/24
С	Smoothing Reserve (Service Consession)	Alan Puckrin	602	0	0	254	348	Sum to smooth difference between approved £1.65m saving and actual saving per the funding model over 2023/28.
В	Inflation Smoothing Reserve	Alan Puckrin	3,000	0	0	1,500	1,500	Allowance to address inflation volatility over the 2023/25 period. Proposed to broaden and manage time limited pressures, 2024/26 Budget.
с	Student Training Fees	Morna Rae	100	0	0	38	62	Payment of training fees to aid staff recruitment and retention. Services have submitted bids and are now compliling a spending profile for 29/09/23.
	Total Category B		12,640	0	0	6,351	6,289	
	Total Category C to E		5,005	461	366	2,355	2,651	

Appendix 5

POLICY AND RESOURCES COMMITTEE

VIREMENT REQUESTS

Budget Heading	Increase Budget	(Decrease) Budget
R&B - Budget transfer from Council Tax Prior Years to R&B Employee Costs	30	
R&B - Budget transfer from Council Tax Prior Years to R&B Employee Costs		(30)
R&B - Budget transfer from R&B Miscellaneous to R&B Employee Costs	29	
R&B - Budget transfer from R&B Miscellaneous to R&B Employee Costs		(29)
Total	59	(59)

Note

Reason for virement:

1. £30,000 virement from Council Tax Prior Years budget to Revenues and Benefits Employee Cost budget to fund new Grade 3 Masterfile post.

2. £28,900 virement from R&B Miscellaneous budget (H Benefit) to Revenues and Benefits Employee Cost budget to fund previously temp post.

COMMON GOOD FUND

REVENUE BUDGET MONITORING REPORT 2023/24

PERIOD 6 : 1st April 2023 to 30th September 2023

	Final Outturn 2022/23	Approved Budget 2023/24	Budget to Date 2023/24	Actual to Date 2023/24	Projected Outturn 2023/24
	£	£	£	£	£
PROPERTY COSTS	42,400	35,700	26,700	31,310	45,270
Repairs & Maintenance	17,200	11,000	5,500	8,140	18,600
Rates 1	21,160	21,200	21,200	23,170	23,170
Property Insurance	4,040	3,500	0	0	3,500
Property Costs	0	21,000	10,500	0	21,000
ADMINISTRATION COSTS	7,930	7,700	800	270	7,700
Sundries	1,730	1,500	800	270	1,500
Commercial Rent Management Recharge	2,200	2,200	0	0	2,200
Recharge for Accountancy	4,000	· · · · · ·		0	4,000
OTHER EXPENDITURE	59,300	109,500	42,700	42,700	109,500
Christmas Lights Switch On	10,500	,	,	0	10,500
Christmas Decorations	0	44,000	0	0	44,000
Gourock Highland Games	29,400	,		29,400	
Armistice Service	8,850	,		0	8,300
Comet Festival	13,300	13,300	13,300	13,300	13,300
Events	0			0	4,000
Bad Debt Provision	(2,750)		0	0	(
INCOME	(127,520)	(177,900)	(88,700)	(97,760)	(182,700
Property Rental	(159,000)		())	()	(228,200
Void Rents 2	34,980			16,340	49,000
Internal Resources Interest	(3,500)	(500)	0	0	(3,500
<u>NET ANNUAL EXPENDITURE</u>	(17,890)	(4,000)	(8,000)	(23,480)	770
EARMARKED FUNDS	0	0	0	0	0
TOTAL NET EXPENDITURE	(17,890)	(4,000)	(8,000)	(23,480)	770

Fund Balance as at 31st March 2023

123,568

Projected Fund Balance as at 31st March 2024

122,798

Notes:

12 Bay St 6 John Wood Street 10 John Wood Street 15 John Wood Street 17 John Wood Street

1 Rates (Empty Properties) Rates are currently being paid on empty properties, projection reflects current Rates levels however all historic Rates costs are being examined to ensure all appropriate empty property relief has been obtained. Any subsequent credit will be included in future reports.

2 Current Empty Properties are:

Vacant since:
April 2015, currently being marketed
January 2019, currently being marketed
August 2018
June 2017
June 2023

Appendix 7

Policy & Resources Committee

Revenue Budget Monitoring Report

Position as at 30th September 2023

Committee	Approved	Revised	Projected	Projected	Percentage
	Budget	Budget	Out-turn	Over/(Under)	Variance
	2023/2024	2023/2024	2023/2024	Spend	· ununee
	£,000's	£,000's			
Policy & Resources	23,129	23,910	23,712	(198)	(0.83%)
Environment & Regeneration	22,505	22,793	22,996	203	0.89%
Education & Communities	100,759	102,173	102,668	495	0.48%
Health & Social Care	68,156	68,156	68,179	23	0.03%
Committee Sub-Total	214,549	217,032	217,555	523	0.24%
Loan Charges	16,902	16,902	16,902	0	0.00%
Saving Approved yet to be Allocated (Note 1)	(100)	(100)	(100)	0	0.00%
Additional Turnover Savings yet to be identified (Note 2)	0	(133)	(133)	0	0.00%
Service Concession Flexibility	(1,650)	(1,650)	(1,650)	0	0.00%
Transfer to Earmarked Reserves	0	482	482	0	0.00%
Total Expenditure	229,701	232,533	233,056	523	0.22%
Financed By: General Revenue Grant/Non Domestic Rates	(190,719)	(191,551)	(191,551)	0	0.00%
General Revenue Grant - Teachers Hold Back (Note 3)	(655)	(655)	(655)	0	0.00%
Contribution from General Reserves (Note 4)	(3,000)	(5,000)	(5,000)	0	100.00%
Council Tax	(35,327)	(35,327)	(35,327)	0	0.00%
Integration Joint Board - Contribution to Reserves	0	0	(23)	(23)	100.00%
Net Expenditure	0	0	500	500	

Note 1 - Approved savings yet to be allocated

Note 2 - Additional Turnover Savings yet to be identified

Note 3 - General Revenue Grant - Teachers Hold Back funding to be received after criteria met

Note 4 - General Revenue Grant - £2m funded from Capital Grant

Earmarked Reserves	
DMR	300
Anti-Poverty	82
Turnover Savings	100
Contribution to General Earmarked Reserves	482

Redeterminations	
Probationer Teachers	(594) ECOD
Teachers Pay	(2,238) Misc
Transfer to Capital	2,000
	(832)

Earmarked Reserves Position Statement

Summary

<u>Committee</u>	Total Funding 2023/24	<u>Phased</u> Budget to P6	Actual Spend To <u>30 September</u> <u>2023</u>	<u>Variance Actual</u> <u>to Phased</u> <u>Budget</u>	Projected Spend 2023/24	Earmarked 2024/25 & Beyond
	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	£000
Education & Communities	1,495	416	429	13	1,094	401
Health & Social Care	6,463	580	340	(240)	3,204	3,259
Regeneration & Environment	9,242	190	675	485	4,444	4,798
Policy & Resources	17,645	461	391	(70)	8,706	8,940
	34,845	1,646	1,835	189	17,447	17,398
	Actual Spend v Phased Budget Ahead of Phasing =				£189k	11.48%
	Last Update (Pe	riod4)	Behind Phasing	Behind Phasing =		
	Movement in sli	ppage v Phasin	£566k			

2023/24 %age Spend Against Projected	2023/24 %age Over/(Under) Spend Against Phased Budget
39.21%	3.13%
10.61%	(41.33%)
15.19%	255.31%
4.49%	(15.11%)
10.52%	11.48%

Appendix 8

GENERAL FUND RESERVE POSITION Position as at 30/09/23

	<u>£000</u>	<u>£000</u>
Usable Balance 31/3/23 - Post Audit of Accounts		7700
<u>Available Funding:</u> Service Concession IRI 2023/26 Use of Earmarked Reserve 2022/23	14,748 3,500 452	
		18700
Projected Surplus/(Deficit) 2023/24	(500)	(500)
<u>Use of Balances:</u> Support to 2023/26 Budgets Net Zero Action Plan Anti Poverty Initiatives Employability Smoothing Reserve	(4,000) (3,300) (800) (400)	, ,
Digital Modernisation Inflation Smoothing Reserve 2023/26 Capital Programme Funding Clune Park Regeneration Voluntary Severance Reserve	(1,000) (3,000) (4,000) (500) (1,700)	(18700)
		(10700)

Projected Reserve Balance

7200

Minimum Reserve required is £4 million